Fast Facts 2023

When your child needs a hospital, everything matters.
FAST FACTS
Our mission. Our vision.
Our locations. Our leadership.
Data reflects year ending December 31, 2022

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Find these Fast Facts online by visiting NationwideChildrens.org and searching Fast Facts.
MISSION
Nationwide Children’s Hospital is committed to best outcomes and health equity for all children, ensuring every child has access to the best care regardless of their ability to pay.

Upon this fundamental belief, Nationwide Children’s is committed to providing the highest quality:
- Care for patients and whole child wellness
- Advocacy for children and families
- Research discoveries
- Education of patients, families, team members and the community

VISION
Leading the transformation of child health so children everywhere achieve best outcomes.

VALUES
As One Team where Everyone Matters:

Do the right thing
- We are committed to health equity for all children
- We always act with integrity, kindness, empathy and honesty
- We are inclusive and respectful, embracing the uniqueness and differences of each individual

Prioritize Quality and Safety
- We put patients and families at the center of every decision
- We create a safe day every day
- We communicate clearly and completely
- We routinely seek input from others and always support our colleagues

Promote health and well-being
- We balance work and life demands
- We generate optimism and energy in one another
- We advance our health, and the health of our community

Are agile and innovative
- We embrace and lead positive change
- We fuel a streamlined environment and an entrepreneurial spirit
- We generate and share new knowledge and ideas

Get results
- We’re accountable (we do what we say we’ll do)
- We’re determined (we get the desired result)
- We’re committed to best outcomes and constant improvement
- We leverage our diverse strengths and talents

ABOUT NATIONWIDE CHILDREN’S HOSPITAL

Founded: 1892

OUR STRATEGIC PLAN

In 2021, Nationwide Children’s Hospital announced the most ambitious strategic plan in our history: A five-year $3.3 billion commitment to transform health outcomes for all children.

What makes this plan unique is its distinctive approach to improving the health of the whole child through:
- World-Class Care & Cutting-Edge Research: Integrating talent, quality and technology to achieve best outcomes
- Health Equity & Population Health: Breaking down barriers to impact every child’s future potential
- Behavioral & Mental Health Care: Expanding and sharing an innovative model of care
- Genomics Research & Personalized Medicine: Revolutionizing the next frontier of pediatric health

“Empowered by tremendous community support, our successes in clinical care, behavioral health, population health, and research innovations aligned with our focus on the whole child and our mission to provide care regardless of ability to pay, uniquely positions us to change the way pediatric health care is delivered as a national model. We are ready to do even more.”

Tim Robinson, CEO

Learn more: Visit NationwideChildrens.org and search Strategic Plan.
Fast Facts 2023

**AMERICA’S SECOND LARGEST CHILDREN’S HOSPITAL**

Zero Hero
Create a safe day. Every day.
Committed to quality and safety

Provided more than $259 MILLION IN CHARITY CARE and community benefit services annually***

**AMERICA’S LARGEST NEONATAL NETWORK**
AND PROVIDER OF INPATIENT PEDIATRIC SURGERIES**

Named one of **AMERICA’S BEST EMPLOYERS BY FORBES**

The Research Institute at Nationwide Children’s Hospital is ranked **AMONG THE TOP 10 NIH-funded freestanding pediatric research facilities in the U.S.**

53,403 DONORS contributed more than $89.5 MILLION

**BEST OF THE BEST**
Once again listed on U.S News & World Report’s Best Children’s Hospital Honor Roll, a distinction awarded to only 10 children’s medical centers nationwide

*Most recent data from CHA-member pediatric hospitals based on number of staffed beds
**Most recent data from CHA-member pediatric hospitals, based on largest number of NICU beds and highest number of inpatient surgeries
***Based on 2021 information

MORE THAN 1.7 MILLION PATIENT VISITS FROM ALL 50 STATES AND 45 COUNTRIES IN 2022

MORE THAN 1.7 MILLION PATIENT VISITS FROM ALL 50 STATES AND 45 COUNTRIES IN 2022
**U.S. NEWS & WORLD REPORT’S RANKING**

Nationwide Children’s Hospital has once again made U.S. News & World Report’s 2022-23 Best Children's Hospital Honor Roll, a distinction awarded to only 10 children’s medical centers nationwide. In addition to the Honor Roll distinction, Nationwide Children’s is ranked among the nation’s best in all 10 specialties.

**STAFFING**

**TOTAL EMPLOYEES: 14,568**

<table>
<thead>
<tr>
<th>Total PAA Physicians</th>
<th>536</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical Staff</td>
<td>1,617</td>
</tr>
<tr>
<td>The Research Institute Employees</td>
<td>1,613</td>
</tr>
<tr>
<td>The Research Institute Investigators</td>
<td>249*</td>
</tr>
</tbody>
</table>

*Includes faculty from the Abigail Wexner Research Institute and faculty from Nationwide Children’s Hospital with $50,000 or more in research funding support.

**DIVERSITY, EQUITY AND INCLUSION EFFORTS AT NATIONWIDE CHILDREN’S**

Nationwide Children’s has seven pillars of focus for the Stand Against Racism, Stand for Health Equity initiative. We stand for what matters.

Nationwide Children's has eight Employee Resources Groups (ERG) with a total of more than 1,000 members.

- Asian Pacific American Network
- All Equal (LGBTQ+)
- CapABLE (disability)
- Connect With Us (Black and Multiracial)
- HOLA (Hispanic/Latino)
- Leadership, Engagement and Development (LEAD)
- Military/Veterans
- Green Team
**SQUARE FOOTAGE (NET) SPACE**

Main Campus
- Inpatient: 1,563,577
- Outpatient: 406,751
- Research: 539,510

Education & Support Areas: 759,477

Parking Structures: 1,891,199

Owned Sites: 510,272
  (Surrounding Main Campus)

Owner Sites: 395,913
  (Outlying Outpatient and Support Buildings)

Lease Sites: 524,120
  (Care Centers, ChildLabs, Heart Centers and Support Areas. Includes Nationwide Children’s - Toledo and related off-sites.)

Lease School Sites: 32 locations

Lease Physician Partnerships: 9 locations

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**FINANCIAL REVIEW**

**THE RESEARCH INSTITUTE AT NATIONWIDE CHILDREN’S AWARDS**

Total: $155,676,306

*OhioHealth, St. Ann’s and OSU stats are included in totals

**PAYOR MIX**

- Medicaid Managed Care Non-Cap: 7.1%
- Medicaid Managed Care Cap: 39.9%
- Medicaid: 6.5%
- Other: 4.6%
- Social Security: 1.4%
- Commercial: 40.6%
- Self Pay: 1.4%

**GROSS PATIENT REVENUE (HOSPITAL ONLY): $3,521,897,021**

**THE RESEARCH INSTITUTE AT NATIONWIDE CHILDREN’S AWARDS 2022**

Total: $155,676,306

**NIH/Prime**
- $62,410,266

**Federal/Other**
- $52,730,529

**Other**
- $22,262,325

**Program**
- $2,365,439

**Industry**
- $15,907,746

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*Nationwide Children’s – Toledo payor mix not available

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*OhioHealth, St. Ann’s and OSU stats are included in totals

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**Inpatient Statistics**

<table>
<thead>
<tr>
<th>Program</th>
<th>Nationwide Children’s - Columbus</th>
<th>Nationwide Children’s - Toledo</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inpatient Discharges</td>
<td>19,126</td>
<td>1,499</td>
</tr>
<tr>
<td>Average Length of Stay (Days)</td>
<td>8.6</td>
<td>5.6</td>
</tr>
<tr>
<td>Licensed Beds</td>
<td>551</td>
<td>76</td>
</tr>
<tr>
<td>Leased Off-site Beds</td>
<td>145</td>
<td>N/A</td>
</tr>
<tr>
<td>Patient Days</td>
<td>164,699</td>
<td>8,412</td>
</tr>
</tbody>
</table>
## HOSPITAL VISITS
### OUTPATIENT STATISTICS - NATIONWIDE CHILDREN'S COLUMBUS

<table>
<thead>
<tr>
<th>Service Description</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Observation Cases</td>
<td>9,883</td>
</tr>
<tr>
<td>Outpatient in a Bed Cases</td>
<td>7,466</td>
</tr>
<tr>
<td>Emergency Department</td>
<td>92,998</td>
</tr>
<tr>
<td>Psychiatric Crisis Department</td>
<td>8,053</td>
</tr>
<tr>
<td>Urgent Care (includes Main Campus, Dublin, Westerville, East Columbus, Canal Winchester, Marysville and Hilliard)</td>
<td>152,657</td>
</tr>
<tr>
<td>On-site Outpatient Diagnostics/Therapy</td>
<td>308,160</td>
</tr>
<tr>
<td>Off-site Outpatient Diagnostics/Therapy</td>
<td>422,493</td>
</tr>
<tr>
<td>Primary Care Clinics (includes on-site and off-site)</td>
<td>227,295</td>
</tr>
<tr>
<td>Specialty Care Clinics (includes on-site, off-site and dental)</td>
<td>421,352</td>
</tr>
<tr>
<td>Outpatient Surgery (Main OR, Surgery Center, Westerville Surgery Center, Dental, GI, Procedure Center)</td>
<td>23,267</td>
</tr>
<tr>
<td>Care Connections (School Health and Mobile Units)</td>
<td>12,237</td>
</tr>
</tbody>
</table>

### OUTPATIENT STATISTICS - NATIONWIDE CHILDREN'S - TOLEDO

<table>
<thead>
<tr>
<th>Service Description</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Observation Cases</td>
<td>563</td>
</tr>
<tr>
<td>Outpatient in a Bed Cases</td>
<td>564</td>
</tr>
<tr>
<td>Specialty Clinics</td>
<td>20,451</td>
</tr>
<tr>
<td>Primary Care Clinics</td>
<td>39,313</td>
</tr>
<tr>
<td>Diagnostics Therapeutics</td>
<td>25,265</td>
</tr>
</tbody>
</table>

| Total Visits to Nationwide Children's Hospital (both Columbus and Toledo, excludes Home Health) | 1,792,642 |

## 2022 SURGICAL CASES*

<table>
<thead>
<tr>
<th>Location Name</th>
<th>Inpatient</th>
<th>Outpatient</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Main OR**</td>
<td>9,216</td>
<td>5,826</td>
<td>15,042</td>
</tr>
<tr>
<td>Surgery Center Main Campus</td>
<td>61</td>
<td>5,559</td>
<td>5,620</td>
</tr>
<tr>
<td>Westerville Surgery Center</td>
<td>-</td>
<td>5,448</td>
<td>5,448</td>
</tr>
<tr>
<td>Dental Surgery Location</td>
<td>6</td>
<td>2,438</td>
<td>2,444</td>
</tr>
<tr>
<td>GI Surgery</td>
<td>57</td>
<td>1,810</td>
<td>1,867</td>
</tr>
<tr>
<td>Procedure Center</td>
<td>767</td>
<td>1,639</td>
<td>2,406</td>
</tr>
<tr>
<td>Hem/Onc Procedure Room</td>
<td>55</td>
<td>-</td>
<td>55</td>
</tr>
<tr>
<td>Interventional Radiology</td>
<td>1,014</td>
<td>547</td>
<td>1,561</td>
</tr>
<tr>
<td><strong>Total Surgery Cases</strong></td>
<td>11,176</td>
<td>23,267</td>
<td>34,443</td>
</tr>
</tbody>
</table>

*2022 surgeries do not include sedated radiology procedures
**Excludes all bedside procedures, MRIs done in Radiology and other departments
**BEHAVIORAL HEALTH SERVICES**
Number of licensed Inpatient Psych Beds: 38
Staffed Youth Crisis Stabilization Unit Beds: 16
Inpatient Psych and Youth Crisis Stabilization Unit Discharges: 2,072
Inpatient Psych and Youth Crisis Stabilization Unit Patient Days: 14,363
Psychiatric Crisis Department Visits: 8,054
Intermediate Level of Care Visits (IOP/PHP, Complex Behavior, not including IHBT/EIBI): 7,918
Ambulatory Visits (excluding Intermediate Level of Care): 243,398

**TOP DIAGNOSES FOR BEHAVIORAL HEALTH AMBULATORY SERVICES**

- Major Depressive Disorder, Recurrent: 50,504
- Conduct Disorders: 38,035
- Phobic Anxiety Disorders: 33,298
- Attention-Deficit Hyperactivity Disorders: 29,633
- Major Depressive Disorder, Single Episode: 22,022
- Eating Disorders: 17,922
- Reaction To Severe Stress, And Adjustment Disorders: 17,922
- Pervasive Developmental Disorders: 9,914
- Major Depressive Disorder, Recurrent: 9,520
- Other Anxiety Disorders: 3,868
- Other Anxiety Disorders: 3,289

**NATIONWIDE CHILDREN'S HOSPITAL HOMECARE**
Infusion Doses Dispensed: 108,250
Skilled Nursing Visits: 5,743
Skilled Therapy Visits: 11,742
Private Duty Nursing Hours: 48,349
Hospice Patient Days: 3,873
Palliative Care Visits: 2,760
Patient Home Supply Deliveries: 18,872

**TOP 10 INPATIENT DIAGNOSES***
1. Acute Bronchiolitis
2. Disorders of Newborn Related to Short Gestation and Low Birth Weight, Not Elsewhere Classified
3. Asthma
4. Respiratory Distress of Newborn
5. Epilepsy and Recurrent Seizures
6. Encounter for Other Aftercare and Medical Care
7. COVID-19
8. Type 1 Diabetes Mellitus
9. Other Sepsis
10. Volume Depletion

*Nationwide Children's – Toledo inpatient diagnoses not available
**HIGHEST VOLUME MEDICAL SUB-SPECIALTY CARE CLINICS**

<table>
<thead>
<tr>
<th>Specialty</th>
<th>Number of Visits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Psychiatry</td>
<td>29,553</td>
</tr>
<tr>
<td>Otolaryngology</td>
<td>33,036</td>
</tr>
<tr>
<td>Dental</td>
<td>32,884</td>
</tr>
<tr>
<td>Orthopedics</td>
<td>40,740</td>
</tr>
<tr>
<td>Cardiology</td>
<td>22,079</td>
</tr>
<tr>
<td>Gastroenterology</td>
<td>20,747</td>
</tr>
<tr>
<td>Neurology</td>
<td>18,526</td>
</tr>
<tr>
<td>Sports Medicine</td>
<td>16,603</td>
</tr>
<tr>
<td>Endocrinology</td>
<td>14,743</td>
</tr>
<tr>
<td>Adolescent Medicine</td>
<td>12,802</td>
</tr>
</tbody>
</table>

**Nationwide Children's - Columbus**

<table>
<thead>
<tr>
<th>Specialty</th>
<th>Number of Visits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Neurology</td>
<td>6,358</td>
</tr>
<tr>
<td>Gastroenterology</td>
<td>2,610</td>
</tr>
<tr>
<td>Urology</td>
<td>2,164</td>
</tr>
<tr>
<td>Pulmonology</td>
<td>1,848</td>
</tr>
<tr>
<td>Otolaryngology</td>
<td>1,763</td>
</tr>
<tr>
<td>Cardiology</td>
<td>1,540</td>
</tr>
<tr>
<td>Endocrinology</td>
<td>1,521</td>
</tr>
<tr>
<td>Nephrology</td>
<td>815</td>
</tr>
<tr>
<td>General Surgery</td>
<td>648</td>
</tr>
<tr>
<td>Hematology/Oncology</td>
<td>435</td>
</tr>
</tbody>
</table>

**COMMUNITY WELLNESS**

**HEALTHY NEIGHBORHOODS HEALTHY FAMILIES (HNHF)**

- **70 employees** serve as mentors at neighborhood schools and organizations.
- **96% of children** were prepared for kindergarten after participating in a readiness program.
- **More than 1,600 children** attended 10 PlayStreets events that promote outdoor play and community building.
- **521 free federal tax filings** prepared, resulting in more than $1 million in total federal and state refunds accessed by clients.
- **More than 565 units** improved through rehabilitations, home improvement grants and new builds.
- **More than 1,100 residents** of zip codes 43205, 43206, 43207, 43224 and 43211 (South Side and Linden) employed by Nationwide Children’s.

[Learn more: NationwideChildrens.org/HNHF]
PARTNERS FOR KIDS (PFK)

- Number of “at-risk” payor agreements: 5 (Buckeye, CareSource, Molina, Paramount and UnitedHealthcare Community Plan)
- Service Area: 47 counties
- Members: 470,000
- Members Enrolled in Care Coordination: 5,854
- Number of providers in PFK network: 2,397 (561 primary care physicians, 954 specialty physicians, 882 allied health professionals), including 364 behavioral health professionals
- Number of practices participating in PFK QI/practice facilitation projects: 45
- Number of staff: 275

Learn more: NationwideChildrens.org/Partners-For-Kids

NATIONWIDE CHILDREN’S HOSPITAL SUBSIDIARIES

- Nationwide Children’s Hospital
- Big Lots Behavioral Health Services at Nationwide Children’s Hospital
- Nationwide Children’s Hospital, Inc.
- Nationwide Children’s Hospital Homecare
- Nationwide Children’s Hospital Foundation
- Nationwide Children’s Hospital Realty, Inc.
- Abigail Wexner Research Institute
- The Center for Family Safety and Healing at Nationwide Children’s Hospital
- Children’s Anesthesia Associates
- Children’s Newborn Medicine, LLC
- Children’s Psychiatrists, LLC
- Children’s Physical Medicine & Rehabilitation Physicians, LLC
- Children’s Radiological Institute
- Children’s Surgical Associates Corp.
- Pediatric Academic Association
- PediatricCare Associates, LLC
- Pediatric Pathology Associates of Columbus
- Pediatric Rotor Wing, LLC
- Children’s Community Practices, LLC
- Andelyn Biosciences, Inc.
- Partners For Kids
- Northwest Pediatric Specialists, LLC
- Nationwide Children’s Hospital, Toledo, LLC
### HOSPITAL LEADERSHIP

#### 2022 BOARD OF DIRECTORS – CHAIRPERSONS

- **Kirt Walker**
  Nationwide Children’s Hospital, Inc./Nationwide Children’s Hospital

- **George Barrett**
  The Research Institute at Nationwide Children’s Hospital

- **Libby Germain**
  Nationwide Children’s Hospital Foundation

- **Abigail S. Wexner**
  The Center for Family Safety and Healing

### ADMINISTRATIVE STAFF

- **Timothy Robinson**
  Chief Executive Officer

- **Dennis Durbin, MD**
  President, the Abigail Wexner Research Institute at Nationwide Children’s Hospital

- **Rustin Morse, MD**
  Chief Medical Officer

- **Catherine Krawczeski, MD**
  Chief of the Department of Pediatrics

- **Oluyinka O. Olutoye, MD, PhD**
  Chief of Surgical Services

- **Rhonda Comer**
  Senior Vice President, Legal Services

- **Patty McClimon**
  Senior Vice President of Strategic and Facilities Planning

- **Richard Miller**
  President and Chief Operating Officer

- **Luke Brown**
  Chief Financial Officer

- **Lee Ann Wallace, MBA, BSN, RN, NEA-BC**
  Chief Nursing Officer

- **Donna Teach**
  Chief Marketing and Communications Officer

- **Stephen Testa**
  President, Nationwide Children’s Hospital Foundation

- **Olivia Thomas, MD**
  Chief Diversity and Health Equity Officer

- **Lorina Wise, JD**
  Chief Human Resources Officer

### REGIONAL HOSPITAL AFFILIATIONS*

- **Total: 23**

*Nationwide Children’s also partners with Dayton Children’s Hospital through the Ohio Pediatric Care Alliance and with University Hospitals Rainbow Babies & Children’s through The Congenital Heart Collaborative

### MEDICAL STAFF OFFICERS

- **Robert W. Snyder, MD**
  President

- **Gregory Pearson, MD**
  Vice President

- **Meredith Lind, DO**
  Past President
LOCATIONS

CENTRAL OHIO LOCATIONS

Close To Home™ Centers

2. Dublin on Hospital Dr.
4. Dublin on Perimeter Dr.
5. Dublin on Venture Dr.
10. Westerville on Cleveland Ave. (with Urgent Care)
11. Westerville at 275 W. Schrock Rd.
16. East Columbus at 6435 E. Broad St. (with Urgent Care)
17. East Columbus at 6499 E. Broad St.
20. Canal Winchester on Diley Road (with Urgent Care)
24. Downtown at 399 E. Main St.
25. Downtown at 495 E. Main St.
32. Hilliard (with Urgent Care)
34. Downtown at 500 E. Main St.
35. Clintonville
38. Westerville at 185 W. Schrock Rd.
46. Canal Winchester on Winchester Blvd.
47. Lewis Center (with Emergency Department)
48. Marysville (with Urgent Care)
49. Newark

Neonatal Network Locations

1. Dublin Methodist Hospital NSCU
6. Riverside Methodist Hospital NICU
7. Mount Carmel St. Ann’s Hospital NICU
26. Grant Medical Center NICU
30. Doctors Hospital NICU
36. The Ohio State University Wexner Medical Center NICU

Other Locations

3. Dublin Sports Medicine and Orthopedic Center
8. Westerville Sports Medicine and Orthopedic Center
9. Westerville Surgery Center
12. Child Development and Autism Centers
22. Orthopedic Center
23. Homecare and Hospice Services
37. Philip Heit Center for Healthy New Albany
39. Ohio State Eye and Ear Institute
40. Livingston Ambulatory Center
44. Child Development and Autism Centers
45. Big Lots Behavioral Health Pavilion

Primary Care Centers

13. Northland
14. Linden
15. Whitehall
18. Near East
19. Eastland
21. South High
28. Westside
29. Hilltop
31. Olentangy
33. Sharon Woods
40. Livingston Ambulatory Center
52. Lincoln Village

Heart Center Locations

5. Dublin
9. Westerville Surgery Center
16. East Columbus
47. Lewis Center

Laboratory Service Centers

2. Dublin
10. Westerville
16. East Columbus
20. Canal Winchester
27. Grove City
32. Hilliard
37. Philip Heit Center for Healthy New Albany
40. Livingston Ambulatory Center
47. Lewis Center
48. Marysville
49. Newark

Affiliate Pediatric Practices

41. Upper Arlington Pediatrics
42. Hand In Hand Pediatrics (Dublin)
50. Helping Hands Pediatrics
51. Hand In Hand Pediatrics (Marysville)

For maps and directions, visit: NationwideChildrens.org/Locations